



SUBJECT: ACADEMIC OFFICERS

I. PURPOSE: To define and describe academic units and academic officers, and to provide for their appointment, duties, and evaluation.

II. REFERENCES:

Utah State Board of Regents, Policies and Procedures, R220, Delegation of Responsibilities to the President and Board of Trustees

Utah State Board of Regents, Policies and Procedures, R-220, Checklist of Presidents' and Trustees' Responsibilities

Utah State Board of Regents, Policies and Procedures, R-220, Supplement, References to Responsibilities

SUU Policy and Procedure 6.0, Definition of Faculty

SUU Policy and Procedure 6.1, Faculty Tenure

SUU Policy and Procedure 6.3, Academic Rank

SUU Policy and Procedure 6.25, Academic Administrative Personnel Returning to Teaching

SUU Policy and Procedure 6.38, Faculty Hiring

III. POLICY:

A. Definitions

1. Faculty: SUU Policy 6.0, Definition of Faculty, defines the term "faculty".
2. Academic Units: An academic unit is an organizational unit of more than one person whose operating head reports to the Provost or designee. To be designated an academic unit, the group must: (a) have a separate, identifiable budget and (b) be designated an academic unit by the President, the Board of Trustees and the Board of Regents.
3. Academic Department: An academic department is a subcomponent of an academic unit with an identifiable teaching and scholarly/creative activity. To be designated an academic department,



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the group of faculty must: (a) offer or administer a degree, certificate, or some other official credential of the University; (b) have an identifiable curriculum and formal description in current University catalogs or other publications; (c) have a separate identifiable budget; (d) be designated an academic department by decision of the President, the Board of Trustees and the Board of Regents.

B. Academic Officers

1. Policies of the Utah State Board of Regents provide that Presidents appoint officers, faculty and staff of the University. In academics, these officers are administratively responsible and report to those designated in a line of authority for the functions and duties of their offices. They serve at the discretion of the President.
2. Academic Officers under this policy are: The University Provost, Associate Provost, Deans of Academic Colleges/Schools, Associate Deans, Department Chairs, and Associate Department Chairs.
3. Academic officers are appointed consistent with procedures of appointing faculty members in SUU Policy, 6.38. Further, SUU Policy 6.1 describes tenure and academic rank that may be associated with the positions.

C. The University Provost (hereafter Provost)

The Provost is the chief academic officer of the University. The Provost is responsible to represent the University in such a manner as to ensure the orderly and efficient conduct of University academic affairs, when the President delegates appropriate authority.

1. Procedure of Appointing the Provost.
 - a. The search for a Provost will originate with the President who will arrange for faculty input. A search committee will be established with representation from academic units and other areas of the University.
 - b. The search committee will evaluate and screen the candidates, and submit an unranked list of acceptable candidates to the President.



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- c. Before an offer is extended, the tenure review and recommendation process is made pursuant to SUU Policy 6.1 and constitutes a legal review. The selected candidate is offered the appointment, tenure, and academic rank.
 2. Specific responsibilities and functions of the Provost are to:
 - a. Develop, administer, and promote the academic programs and academic support functions of the University;
 - b. Recommend to the President appointments, reviews, and promotions of the University's academic personnel, including: the recruitment of faculty; the development, tenure, and promotion of faculty; University assessment and accreditation; and issues related to faculty morale;
 - c. Coordinate and promote academic proposals, changes, reviews, and other academic matters with the Board of Trustees, the Board of Regents, the Utah System of Higher Education, and other institutions and groups;
 - d. Coordinate the University colleges/schools, Library, Continuing Education, academic support offices and other academic activities; and
 - e. Coordinate educational policies and academic planning functions.
 - f. Provide pertinent academic guidance and input on physical facilities planning and utilization.
 - g. Serve as Chair of the Deans' Council and as Chief Executive Officer of the University in the absence of or upon delegation by the President.
 3. Qualifications of the Provost.
 - a. Earned doctorate or terminal degree in an academic field offered within the University's curriculum and qualified for tenure in an academic department.



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- b. Administrative experience at the level of dean or above.
 - c. Demonstrated leadership ability and communication skills.
 - d. Demonstrated organizational and management skills.
 - e. Demonstrated ability to work effectively with people.
 - f. Demonstrated success in teaching and scholarship at the college or University level.
 - g. Honesty, integrity, reliability, consistency and related positive character traits.
 - h. Commitment to the academic and educational goals included in the University's philosophy and planning.
4. Evaluation of the Provost.
- a. The President will evaluate the Provost annually, and will conduct an advisory evaluation with input from faculty and academic staff every five years.
 - b. Between set times for an evaluation, a two-thirds vote of the faculty and academic staff may constitute a request for an evaluation of the Provost.

D. Associate Provost(s)

Associate provost(s) participates in formulating academic strategy and policy.

- 1. Specific responsibilities and functions of the Associate Provosts, include:
 - a. Assisting the Provost in promoting and coordinating all University academic programs and academic support functions.
 - b. Supervising academic support functions as directed by the Provost.
 - c. Supervising academic assessment, program and curriculum changes, and other duties as assigned.



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- d. Works closely with Deans of the University to ensure a smooth and unified working relationship between the colleges/schools and the Provost's office.
2. Qualifications of the Associate Provost(s)
 - a. Earned terminal degree in an academic field offered within the University's curriculum.
 - b. Years of experience in higher education sufficient to demonstrate competence and knowledge of higher education issues.
 - c. Excellent communication and human relations skills.
 - d. Honesty, integrity, reliability, consistency and related positive character traits.
3. Evaluation. The Associate Provost is accountable to the Provost who evaluates individual performance annually.
- E. Deans of Academic Units.
 1. Recommended by and responsible to the Provost, the college/school dean has responsibility for all programs related to the college/school including academic, scholarly/creative, and student activities, as well as credit-bearing continuing education curricula. Where appropriate, a college/school may administer specialized, academic units that would report to the dean of that college/school or designee. A dean will administer each college/school and is the chief executive officer of the college/school.
 2. Procedure of Appointment for Deans.
 - a. The search for a dean will originate with the Provost who will meet with faculty to develop a position description. A search committee and process will be engaged pursuant to SUU Policy 6.38, and will submit the package of applicants and an unranked list of acceptable candidates to the Provost.
 - b. The dean will serve without tenure as dean, but may receive tenure and rank as a faculty member in an academic discipline



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of a department and/or college/school pursuant to SUU Policy 6.1.

3. Specific responsibilities and functions of the Deans are to:
 - a. Develop, administer, and promote the academic programs and academic support functions of the school/college;
 - b. Develop recommendations for the nomination, retention, promotion, tenure, and compensation of faculty, department chairs, and staff members in departments and units assigned to the college/school (the provost may delegate to the dean authority to offer employment or initiate a dismissal within the college/school);
 - c. Coordinate and promote academic proposals, changes, reviews, and other academic matters with the other deans of the university, and other institutions and groups;
 - d. Coordinate the departments and programs within the school/college;
 - e. Develop and coordinate educational policies, planning functions and physical facilities planning and utilization of the school/college;
 - f. Provide leadership and conduct strategic planning;
 - g. Develop external relationships for the purposes of (1) enhancing student placement opportunities; (2) providing meaningful community outreach opportunities for students and faculty; and (3) cultivating additional fund-raising opportunities for the University; and
 - h. Responsible for managing and monitoring college/school budgets, allocates and has oversight of department/unit budgets.
4. Qualifications
 - a. Earned doctorate or terminal degree in an academic field appropriate to the unit's mission. An individual without a



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doctorate or terminal degree but who has outstanding experience and recognition in his/her field may be considered to be a dean in the School of Business or College of Performing and Visual Arts.

- b. Administrative experience at the level of department chair or higher.
 - c. Demonstrated leadership ability and communication skills.
 - d. Demonstrated organizational, management, and fiscal skills.
 - e. Demonstrated ability to work effectively with people.
 - f. Honesty, integrity, reliability, consistency and related positive character traits.
 - g. Commitment to the academic and educational goals included in the college/school's and University's philosophy and planning.
 - h. Demonstrated success in teaching and scholarly efforts at the college or university level.
5. Evaluation of Deans.

The Provost will evaluate each dean annually. Three years following initial appointment and every five years thereafter, the Provost will initiate a formal evaluation of the dean with faculty and staff input. During or between set times for an evaluation, a two-thirds vote of the faculty and staff of the units which the dean administers may constitute a request for an evaluation of the dean.

F. Associate Deans

1. Associate deans may be authorized in some colleges/schools. Associate deans assist with the administration of a college/school. Specific responsibilities and functions of the Associate Deans are to assist the Dean with:
 - a. Development, administration, and promotion of academic programs and academic support functions of the school/college;



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- b. Development of recommendations for the nomination, retention, promotion, tenure, and compensation of faculty, department chairs, and staff members in departments and units assigned to the college/school;
 - c. Coordination and promotion of academic proposals, changes, reviews, and other academic matters with the other deans of the university, and other institutions and groups;
 - d. Coordination of departments within the school/college;
 - e. Development of educational policies, planning functions and physical facilities planning and utilization of the school/college;
 - f. Leadership and conduct of strategic planning; and
 - g. Development of external relationships for the purposes of (1) enhancing student placement opportunities; (2) providing meaningful community outreach opportunities for students and faculty; and (3) cultivating additional fund-raising opportunities for the University.
2. Qualifications
- a. Earned doctorate or terminal degree in an academic field appropriate to the unit's mission.
 - b. Administrative experience within the academic area is preferred.
 - c. Demonstrated leadership ability and communication skills.
 - d. Demonstrated organizational, management, and fiscal skills.
 - e. Demonstrated ability to work effectively with people.
 - f. Honesty, integrity, reliability, consistency and related positive character traits.



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- b. Developing, administer, and promote the academic programs and academic support functions of the department;
 - c. Recommending to the dean appointments, reviews, and promotions of the department academic staff including the recruitment of faculty; the development, tenure, and promotion of faculty; department assessment and accreditation, and the development and maintenance of faculty morale;
 - d. Coordinating and promote academic proposals, changes, reviews, and other academic matters within the college/school;
 - e. Coordinating educational policies, plan functions and physical facilities planning and utilization of the department;
 - f. Making specific teaching and other appropriate assignments to individual faculty and staff members of the department, supervise and evaluate the work and performance of each staff member; and participate in the LRT process for faculty.
 - g. Ensuring that curricula in the department are current and of the highest quality; and
 - h. Responsible for managing and monitoring department budgets.
3. Evaluation of department chairs.
- a. Deans will annually evaluate each department chair based on the responsibilities and functions above in section G.2. As part of the annual evaluation, feedback will be collected anonymously from all faculty and full-time staff within the chair's department. In the event the annual review identifies deficiencies in the chair's ability to effectively fulfill the responsibilities and function of the position, the Dean will work with the chair to create and implement a performance improvement plan to address specific deficiencies before the next annual evaluation. If at the time of the annual evaluation the chair is unwilling to continue, the selection process, as described above will commence with the new chair expected to take office at the beginning of the next academic year. Every three years the annual evaluation will include an anonymous poll of faculty to determine whether they wish the chair to continue in his/her position.



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- b. During or between set times for an evaluation, the full time faculty and direct-report staff of the department, by a 2/3 vote, may initiate the process for selecting a new chair as described in G.1. of this policy.

H. Associate Department Chairs

1. Where associate chair positions are authorized, the positions will assist in the administration of the department. Associate department chairs should be faculty within the unit, and should not have personnel or leave, rank and tenure responsibilities. SUU Policy 6.38 describes appointment procedures.
2. Chairs will determine the responsibilities of associate chairs who will be accountable to their respective chair and will be evaluated annually.